A meeting of the McAlester Regional Health Center Authority was held at 04:00 PM, on Wednesday, February 05, 2025, at McAlester Regional Health Center in the Administration Board Room. Public notice, set forth there on the day, time, and place for this regular meeting had been delivered to the office of the City Clerk at 1:00 PM on February 03, 2025.

TRUSTEES PRESENT: Marti Fields ~ Johnny Zellmer, MD ~ Mary Shannon ~ Brent Grilliot ~ Christopher Beene, MD ~ James Bland

TRUSTEES ABSENT: Damon Mascoto, Sayer Brenner

HOSPITAL STAFF: Julie Powell ~ Sonya Stone ~ Whitney Hull ~ Scott Yoder ~ Cheryl Perry ~ Chris Plunkett ~ Ken Matthews ~ Kayla Rovnak ~ Lucy Muller ~ Dr. Matthew Sims

OTHER ATTENDEES: John Titsworth ~ Karen Hendren (via Zoom) ~ Randy Roden ~ Steve Bernard

CALL TO ORDER: Chairman Beene called the meeting to order at 04:00 PM

Consent Agenda:

1. MRHCA Board of Trustees Minutes for January 08, 2024

- 2. January 2025 Agreement Log
- 3. ED Order Sets as follows:
 - a. ED Dysrhythmia
 - b. ED Ortho
 - c. ED Trauma
 - d. ED GI Bleed
 - e. ED Sore Throat
 - f. ED Laceration
- 4. Credentialing & Privileging Appointment List

A motion was made (Fields) and seconded (Grilliot) to approve items 1, 2, 3, & 4 of the Consent Agenda as presented. The vote was taken as follows: Aye: Marti Fields, Brent Grilliot, Johnny Zellmer, MD, James Bland, Mary Shannon, and Christopher Beene, MD. Nay: None. Absent: Damon Mascoto, Sayer Brenner. Abstain: None. Chairman Beene declared the motion carried.

Consideration and discussion of December 2024 Financial Reports: Ms. Cheryl Perry provided an overview of the December 2024 Financial Reports. She reviewed the Income Statement, Month to Date Actuals, Net Revenue, Expenses, and the AR Vendor Report. A motion was made (Bland) and seconded (Shannon) to approve the December 2024 Finance Reports as presented. The vote was taken as follows: James Bland, Mary Shannon, Brent Grilliot, Marti Fields, Johnny Zellmer, MD, and Christopher Beene, MD. Nay: None. Absent: Damon Mascoto, Sayer Brenner. Abstain: None. Chairman Beene declared the motion carried.

Strategic Plan Update; Evaluate and Improve Revenue Cycle (5.0B.1): Ms. Cheryl Perry provided an update on Strategic Plan 5.0B.1: Evaluate and Improve the Revenue Cycle. She shared the benefits of business office optimization and why it is needed. She reviewed Accounts Receivable Metrics from September 2022 through October 2024 including goals for the future. She reported the next step is to partner with a new Business Office vendor which officially started on January 20, 2025. In addition to the new Business Office vendor, MRHC has a new revenue recovery vendor that will focus on working claims 60 or more days old to capture missing revenue. In closing, Ms. Perry shared goals for ramping up the new Business Office vendor and improving cash collections, Hospital days, Clinic days, and Accounts Receivable.

Audit & Corporate Compliance Committee Report: Ms. Kayla Rovnak provided an overview of the Audit & Corporate Compliance meeting held on January 28, 2025. Topics discussed include the Open Records Report, Conflict of Interest Report, Privacy/Security Compliance Report, Quarterly Vendor Sanctions, 340B Audits, Compliance Activity Log, and the Medical Necessity Audit Report.

Date: February 05, 2025

Board QI Committee Report: Ms. Whitney Hull shared an update on the Board QI meeting held on January 28, 2025. A noteworthy area in clinic quality was an increase in annual wellness visit compliance. Due to a new requirement for all clinics as of January 2025, an area of continued improvement is in screening for depression and a follow-up plan. Another area of improvement is receiving and reconciling health information. She reported all Accountable Care Organization providers will receive a 1.39% payment adjustment on Medicare Part B services beginning on January 1, 2025, as a result of Clinical Quality Scores exceeding requirements. Ms. Hull reviewed the Quality Management System (QMS) focusing on noteworthy efforts and areas of continued improvement. She reported leaders have submitted their 2025 Process Improvement Projects that are in line with the MRHC Strategic Objectives. Ms. Hull provided a Home Health update that was presented to the Committee. She reviewed the QAPI schedule, Education schedule, and Annual Review. Noteworthy efforts in Home Health include timely initiation of care and drug regimen review (100%), Emergency Department use without hospitalization was down to 3.3%, exceeding the national average of 11.9%. There was one area of continued improvement in acute care hospitalization. She also reviewed the QAPI schedule, Education schedule, and Annual Review for Hospice, noting that the average daily census is 95 and the volunteer program was at 5.84% for 2024, resulting in a cost savings of \$22.216.

<u>Chief of Staff Report</u>: Dr. Matthew Sims reported the overall morale of the hospital staff is improving. The presence of OSU in the Emergency Room is also showing improved relations with the Community which is improving their view of the hospital and patients are happier, grievances have decreased, patient outcomes are better, and their relationship with the hospitalist is good. He reported a local Nurse Practitioner is looking to join the Hospitalist group part-time. An Orthopedist is also interested in joining MRHC. Dr. Sims reported a Resident is considering joining MRHC on the Clinic side. He spoke on the importance of having local providers live and build relationships within the Community. He closed by saying MRHC was heading in the right direction.

<u>CEO Report</u>: Ms. Julie Powell provided a brief overview of the CEO report included in the meeting packet. She reported that MRHC continues to eliminate agency contracts, and it roughly estimates \$3.7M in savings. There is still a few agency staff in place to meet patient needs, however, it is manageable while seeking a permanent replacement. The Cath Lab Renovation ribbon cutting is scheduled for Wednesday, February 26th at 2:00 PM. Ms. Powell stated the Cath Lab Team is working to move operations back to the Cath Lab and remove the Mobile Cath Lab in the next few days. Ms. Powell discussed the positive feedback the Hospital is receiving from satisfied patients.

Executive Session (25 O.S. § 307(C)) ~ Discussion and Potential Action ~ Christopher Beene, Chairman

A motion was made in public session at 4:50 PM by (Shannon) and seconded by (Zellmer) to enter Executive Session. The vote was taken as follows: Aye: Mary Shannon, Johnny Zellmer, MD, Marti Fields, Brent Grilliot, James Bland, and Christopher Beene, MD. Nay: None. Absent: Damon Mascoto, Sayer Brenner. Abstain: None. Chairman Beene declared the motion carried.

Executive Session (25 O.S. § 307(C)) ~ Discussion and Potential Action ~ Christopher Beene, Chairman

Executive Session pursuant to 25 O.S. § 307(C)(11): "All nonprofit foundations, boards, bureaus, commissions, agencies, trusteeships, authorities, councils, committees, public trusts, task forces or study groups supported in whole or part by public funds or entrusted with the expenditure of public funds for purposes of conferring on matters pertaining to economic development, including the transfer of property, financing, or the creation of a proposal to entice a business to remain or to locate within their jurisdiction if public disclosure of the matter discussed would interfere with the development of products or services or if public disclosure would violate the confidentiality of the business."

Discuss financial forecasts and strategic planning related to the core healthcare services.
provided by MRHCA.

A motion was made at 6:03 PM by (Zellmer) and seconded by (Fields) to come out of the Executive Session. The vote was taken as follows: Aye: Johnny Zellmer, MD, Marti Fields, Brent Grilliot, James Bland, Mary Shannon, and Christopher Beene, MD. Nay: None. Absent: Damon Mascoto, Sayer Brenner. Abstain: None. Chairman Beene declared the motion carried.

Proposed vote to approve or disapprove any action regarding the financial forecasts and strategic planning related to the core healthcare services provided by MRHCA: **No Action Taken**

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| er) and seconded (Grilliot) to adjourn the med t Grilliot, James Bland, Marti Fields, Mary Sha t: Damon Mascoto, Sayer Brenner. Abstain: N | annon, Damon Mascoto, and |
| James Bland ~ Vice | <mark>}</mark> e-Chairman |
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